

Na edição desta semana da newsletter, estes são os principais destaques:

- Editorial: UTrain 2025: A European experience of learning, innovation, multicultural exchange and sustainability
- ISEG launches Executive Master's Degree and an HR Breakfast initiative
- Master's and PhD Degree Graduation Ceremonies
- ISEG students explore digital innovation during a visit to the Pingo Doce store in Técnico
- Executive Training Welcome Day
- Gender Lab Workshop
- ISEG student wins gold at the 2025 Summer World University Games
- The Gulbenkian Scholarships



**Helena Jerónimo**  
Associate Professor at ISEG  
Participant at UTrain 2025 programme



**Maria Ana Rocha**  
MAEG student  
Participant at UTrain 2025 programme

## UTrain 2025: A European experience of learning, innovation, multicultural exchange and sustainability

*"This UTrain was a transformative experience, as it gave them the opportunity to explore the programme's themes in a multicultural environment, both inside and outside traditional learning contexts, and where each individual perspective contributed to enriching teamwork."*

From 29 August to 5 September, we participated in the intensive training programme UTrain 2025, as part of the initiatives promoted by the European alliance Unitel (University Network for Innovation, Technology and Engineering). This programme brought together 13 professors and 30 students (Bachelor's and Master's) from various Unitel partner universities and provided an immersive learning experience focused on innovation, entrepreneurship, sustainability and multiculturalism.

Unitel is a strategic alliance that brings together leading European universities with the objective of training a new generation of citizens committed to transnational, transdisciplinary and multilingual cooperation. This network, geared towards tackling major societal challenges, seeks to affirm Europe's role as a space for knowledge production and sharing. In addition to Universidade de Lisboa, the following universities make up Unitel: Aalto University (Finland); KTH - Royal Institute of Technology (Sweden); Grenoble INP - UGA (France); Politecnico di Torino (Italy); Universitat Politècnica de Catalunya (Spain); Graz University of Technology (Austria); Wrocław University of Science and Technology (Poland); Technical University of Darmstadt (Germany).

The 2025 edition of the UTrain programme took place between Darmstadt and Graz, fulfilling the unique feature that distinguishes this programme: **students always travel by train, underlining the programme's commitment to sustainability**. After an initial online preparation phase (approximately six hours), the in-person journey began in Darmstadt with workshops on innovation and entrepreneurship, design thinking, participatory digital tools and cultural integration activities. The approximately 10 hour journey to Graz was also a learning opportunity, with several interactive activities on board. In Graz, the programme intensified with modules on storytelling and scientific communication skills, developing innovative ideas, strategic simulation games and working dynamics with multicultural teams. At the end of the week, the groups gave their final pitches for their innovation and entrepreneurship projects to an international jury. **Successful completion of the programme earned the participating students 3 ECTS credits**.

The programme is recognised for its highly competitive nature for both students and professors. In this edition, **318 students** applied for the 30 places available and there were 19 module proposals from 20 professors. The selected students benefited from financial support through the Erasmus grant, as well as a free internal pass, which facilitated mobility between European cities. Universidade de Lisboa was represented by professors from ISEG and the School of Sciences, as well as students from ISEG, the School of Fine Arts and the School of Sciences.

From the students' point of view, this UTrain was a transformative experience, as it gave them the opportunity to explore the programme's themes in a multicultural environment, both inside and outside traditional learning contexts, and where each individual perspective contributed to enriching teamwork. The train journey itself became a dynamic learning space, showing that **cooperation between participants from multiple cultural and academic backgrounds is essential for building innovative solutions that shape a more sustainable, fair and collaborative future**.

Look out for the next edition of UTrain – an international experience of high academic and educational value for both students and faculty.

## What's Up @ ISEG

### ISEG launches Executive Master's Degree and an HR Breakfast initiative



**MESTRADO EXECUTIVO** Candidaturas em breve!

**Transformação na Gestão de Recursos Humanos**

Um mestrado executivo para líderes que querem (re)definir o futuro da gestão de pessoas.

DETALHES DO PROGRAMA

1 Ano | Início janeiro 2026 | Português / Inglês | Gestores e líderes com +5 anos de experiência

We are delighted to announce the launch of ISEG's new **Executive Master's Degree in Human Resource Management Transformation**, developed in partnership with SHL Portugal.

This in-person programme is designed for managers, directors and specialists with over five years' experience in People and Talent Management who are looking to acquire strategic skills to lead change in their organisations.

- 📅 **Start:** 23 January 2026
- 📄 **Applications:** opening soon
- 🎓 **Degree:** Master's degree

To promote this Master's degree and create a space for sharing and reflection between the academic and business worlds, the **"At the Table with the Future of HR – Breakfasts for Big Decisions"** has been launched, which brings together HR leaders to discuss the main challenges currently facing talent management.

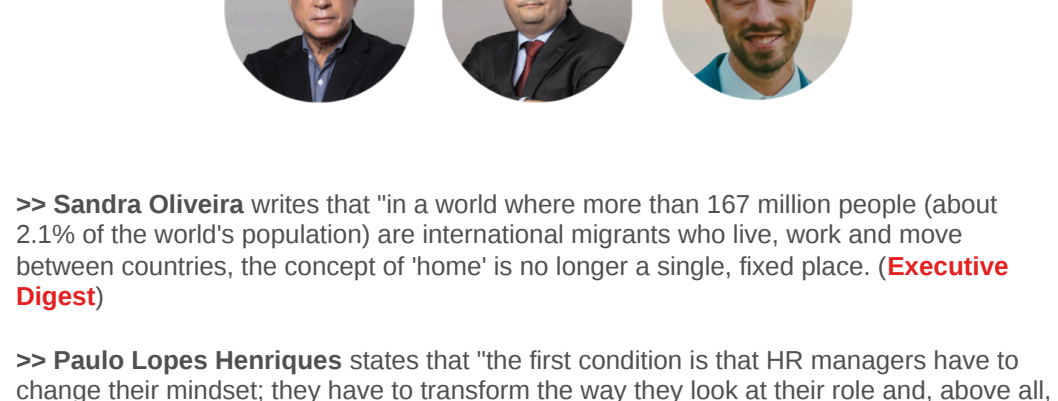
📺 **Watch the video** of the first session here.

You are invited to participate in the next breakfast, which will take place on **19 November** on the ISEG Rooftop. This meeting will have an excellent opportunity for networking, strategic debate and sharing experiences with other professionals in the sector.

To register and receive more information, please contact us directly at [masters@iseg.ulisboa.pt](mailto:masters@iseg.ulisboa.pt).

🔗 **Further information** here

### Master's and PhD Degree Graduation Ceremonies

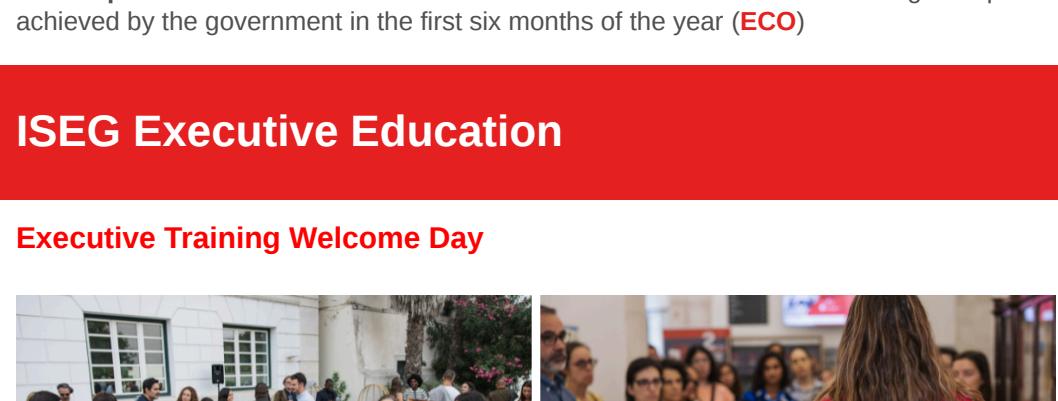


On 20 September, the Master's and PhD Graduation Ceremonies were held, at which ISEG reached a historic milestone: this year, our School achieved a record number of **960 graduates** in these degrees.

See here the photo report of the event:

- **Master's and PhD degrees taught in Portuguese** ([see here](#))
- **Master's and PhD degrees taught in English** ([see here](#))

### ISEG academic attire makes its debut at graduation ceremonies

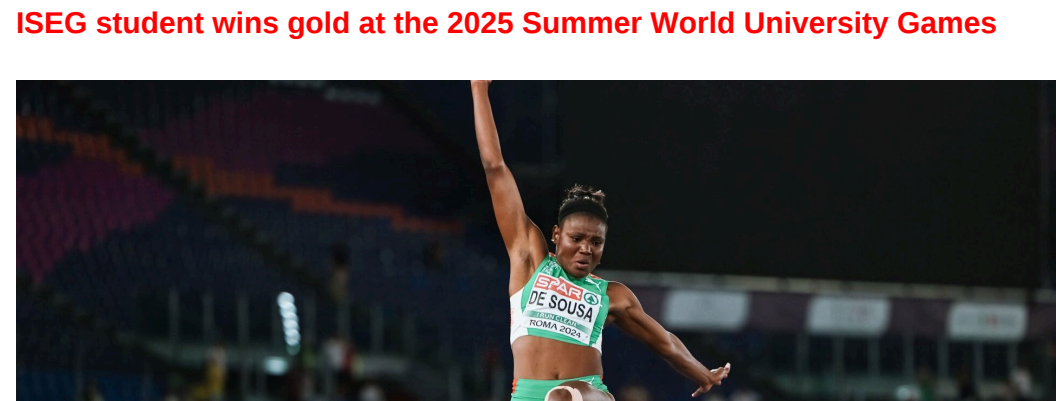


For the first time, ISEG Bachelor's, Master's and PhD graduates received their diplomas wearing the new ISEG gown (Beca), a symbol of identity and belonging to our School.

This exclusive piece was designed by **Inês Simões, coordinator of the Bachelor's degree in Design and Fashion at the School of Architecture of ULisboa**, and stands out for its elegant cut in **red fabric, white tape stitching and the use of ultrasound construction technology**. Each gown is also personalised with the **ISEG logo**, in reference to our students' pride and connection to the School.

More than just academic attire, the ISEG gown represents a milestone of recognition and celebration, making our graduation ceremonies even more special and memorable.

### ISEG students explore digital innovation during a visit to the Pingo Doce store in Técnico

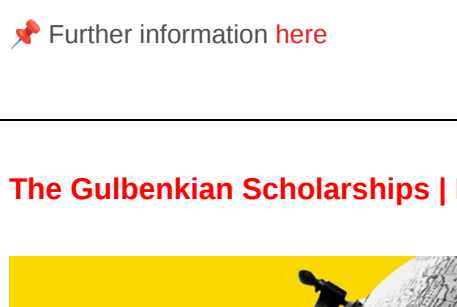


Students from the Digital Marketing and Social Media course at ISEG, lectured by **Professor Carolina Afonso**, had the opportunity to learn about one of the Jerónimo Martins group's most innovative retail concepts during a visit to the Pingo Doce store at the Instituto Superior Técnico.

The visit was led by **Tiago Sampaio**, Innovation Ecosystem and Partnerships Director at Jerónimo Martins. The objective was to give students direct contact with a store where the digital and physical worlds complement each other. Entry to the store is via an app, and the whole concept is based on technology that simplifies the scan and go process, making payments faster and exit barrier-free.

The experience was appreciated by everyone, with very positive feedback, reinforcing the importance of initiatives that bring academic teaching closer to the reality of business.

### Also at ISEG:



**Film screening and debate of "Memories in Exile"**

A screening of the film "Memories in Exile" followed by a debate with the director, João Pedro Rodrigues.

**19th September**  
8 pm - 10 pm

Places are limited. Book your ticket here: <https://www.iseg.ulisboa.pt/programa>



**ISEG Research Seminar 25**

Keynote: Wednesday from 13:00 to 14:00

9-10 de Outubro de 2025  
Sala 1, Gulbenkian

<https://www.iseg.ulisboa.pt/programa>

**Film debate: Screening of the documentary 'Memories in Exile'**

**Date:** 18.00 on 30 September  
**Venue:** ISEG, Auditorium 2 (Quelhas)

🔗 **Further information** [here](#)

**ISEG Research Seminar | Ludgero Glorias**

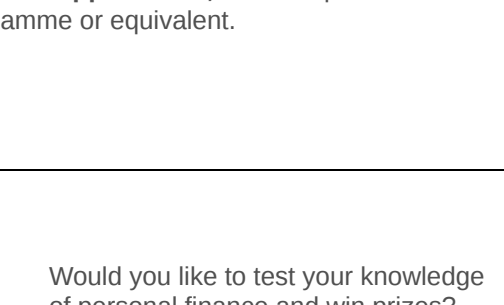
**Date:** 13.00 on 1 October  
**Venue:** ISEG, Lecture theatre 4 (Quelhas)

🔗 **Further information** [here](#)

**Conference | 50 Years of Mozambican Literature: Creative Paths and Practices**

**Date:** 9 and 10 October  
**Venue:** Room 1 of the Calouste Gulbenkian Foundation and Auditorium 2 at ISE

🔗 **Further information** [here](#)



**CONFERENCIA**  
50 Anos da Literatura Moçambicana: Percursos e práticas criativas

9-10 de Outubro de 2025  
Sala 1, Gulbenkian

<https://www.iseg.ulisboa.pt/programa>

## ISEG nos Media



>> **Sandra Oliveira** writes that "in a world where more than 167 million people (about 2.1% of the world's population) are international migrants who live, work and move between countries, the concept of 'home' is no longer a single, fixed place." (**Executive Digest**)

>> **Paulo Lopes Henriques** states that "the first condition is that HR managers have to change their mindset; they have to transform what they look at their role and, above all, how they view the interaction of their role with others." (**Forbes Portugal**)

>> **Nuno Crato** was the guest on the first episode of the new season of "Educar Tem Ciência" (There's a Science to Education), where he spoke about the importance of school textbook (**Jornal de Notícias**)

>> **Helena Faria**, citing ISEG's 97% employability rate as an example, emphasised that the role of academia is "to lay the foundations, to teach how to structure thinking, so that young people can then enter the job market and address the specific needs of each company." (**HR Portugal**)

>> **João Carvalho das Neves** explores the link between meditation and good organisational management, based on his own experience (**Jornal de Notícias**)

>> **Pedro Rino Vieira** reiterates that "political debate needs to focus on finding the best answers to problems that are well known to everyone" (**Expresso**)

>> **João Pereira dos Santos** explains that it is crucial to resort to and invest in new technologies, such as AI, in order to quickly screen requests and deadlines in a wide range of areas (**Expresso**)

>> **João Duque** believes that the more than 330 collective redundancies recorded in Portugal up to July this year reflect a "very negative outlook" for the labour market (**Renascença**)

>> **António Garcia Pereira** analyses the conflict in Gaza and the decision by several countries to recognise the State of Palestine (**Notícias Online**)

>> **Helena Amaral Neto** participated in the podcast "O Mercado" (The Market) to discuss the luxury residential real estate sector (**Observador**)

>> **Lúcia Mendonça** states that "there is no clear path for financing the necessary investments in Europe. Worst of all, there is a widespread feeling among companies and citizens that governments have not yet understood the gravity of the situation." (**Jornal Económico**)

>> **João Duque** compares how different governments have handled state budgets and the expectations associated with the (**Expresso**)

>> **Joaquim Miranda Sarmento** and **Ricardo Ferraz** commented on the budget surplus achieved by the government in the first six months of the year (**ECO**)

## ISEG Executive Education

### Executive Training Welcome Day



Participants of the September and October 2025 intake of Postgraduate courses were welcomed on an evening that included welcome messages from **Professor José Veríssimo**, Vice-Dean of ISEG, and **Professor Joana Santos**, CEO of ISEG Executive Education.

After the welcome messages, participants had the opportunity to get to know the Campus and enjoy a relaxed moment with music, good cheer and plenty of networking.

May this be the beginning of a highly successful journey!

## News from ISEG Research

### Gender Lab Workshop | Deadline for registration 30 September



**ACTIVATING GENDER JUSTICE: FROM RESEARCH TO COLLECTIVE PRACTICE**

Bringing together early-career and senior researchers on Gender Issues.

**WHY APPLY?**

- ✓ Immerse in a social context of gender research
- ✓ Develop your research project
- ✓ Gain experience in research
- ✓ Participate in a research project
- ✓ Apply for a PhD position

Apply here by Sept. 30th: <https://bit.ly/GenderLab25>

The registration period is now open for the Gender Lab, a workshop co-organised by the Gender Justice Working Group of **EADI** – European Association of Development Research and Training Institutes, in partnership with CESAI/ISEG Research and SOCIUS/ISEG Research, within the scope of research groups in Development Studies and Sustainable Transitions and Economic Sociology, Organisations, and Work.

The meeting will take place on **13 and 14 November 2025**, in the Delta Room. The deadline for registration is 30 September, [at this link](#).

The event is free to attend, but places are limited.

🔗 **Further information** [here](#)

## Student News

### ISEG student wins gold at the 2025 Summer World University Games



Agate Sousa, a student at ISEG, shone at the 2025 Summer World University Games, held from 16 to 27 July in Germany.

The athlete won the gold medal in the long jump, with a jump of 6.70 metres, beating strong opponents and securing a historic place on the podium for Portugal. This achievement stands out not only for her individual performance, but also for the pride it brings to ISEG and Universidade de Lisboa.

Around **8,500 student athletes** from more than **150 countries** took part in the Summer World University Games, competing in 18 sports across six German cities over 12 days. Portugal was represented by **80 students in 11 sports**, the largest contingent the country has ever sent to this competition.

Agate Sousa's success is further proof of the talent and dedication of our students and reinforces ISEG's excellence in the comprehensive development of its students, both inside and outside the lecture hall.

### The Gulbenkian Scholarships | New Talents 2025



The **Calouste Gulbenkian Foundation** has announced the launch of the 2025 edition of the **Gulbenkian New Talent Scholarships**, a programme aimed at exceptional students in Portuguese higher education, which promotes their talent and encourages them to take up research in the fields of basic science, humanities, arts and social sciences.

The scholarships include an immersive talent enrichment programme, with two weekend scientific retreats, tutorials with a university professor of recognised merit and monitoring by a Scientific Committee.

The deadline for applications is **30 September 2025**.

🔗 **Further information** [here](#)

### The Gulbenkian Scholarships | Merit 2025/2026



The deadline for applications for **Gulbenkian Merit Scholarships** is **31 October 2025** for students entering their first year of higher education in the 2025/2026 academic year.

The support awarded corresponds to **€2,000 per academic year**, with the possibility of **renewal until the completion of the Master's degree**, provided that the conditions set out in the regulations are met.

The scholarships also include **additional one-off support of €2,000** for a period of international mobility under the Erasmus programme or equivalent.

🔗 **Further information** [here](#)

### 'My Financial Future' Competition | Registration period is now open



**O MEU FUTURO FINANCEIRO**

Queres melhorar os teus conhecimentos de finanças pessoais?

Faz com os teus professores e colegas um concurso de conhecimentos de finanças pessoais.

Participa até 26 de outubro

Para saber mais, visita o site <https://www.iseg.ulisboa.pt/programa>

Would you like to test your knowledge of personal finance and win prizes?

You have until **26 October** to register for the 2nd edition of the "My Financial Future" competition, promoted by Banco de Portugal and CFA Society Portugal.

🔗 **Further information** [here](#)

## Alumni in the Spotlight

### Celebration of the 30th anniversary of the completion of the Class of 1995



**30º ANIVERSÁRIO DE CURSO**  
1995

11 de outubro de 2025  
18h00 | ISEG

**Alumni Económicas**

Registration must be completed by **3 October** using the online form available at [this link](#).

**Date:** 11 October | 18.00  
**Venue:** ISEG

🔗 **Further information** [here](#)

### Celebration of the 40th anniversary of the completion of the Class of 1985



**40º ANIVERSÁRIO DE CURSO**  
1985

18 de outubro de 2025  
18h00 | ISEG

**Alumni Económicas**

Registration must be completed by **9 October** using the online form available at [this link](#).

**Date:** 18 October | 18.00  
**Venue:** ISEG

🔗 **Further information** [here](#)

### Student Dinner & Charity Gala



**JANTAR DO ANTIGO ALUNO & gala solidária 2025**

23 DE OUTUBRO ÀS 19H45 | PÁTIO DAS FRANCESINHAS

INSCRIÇÕES ATÉ 26 DE SETEMBRO

**Alumni Económicas**

In 2025, **Alumni Económicas – ISEG Alumni Association** is once again organising the Alumni Day Dinner in conjunction with the Charity Gala.

Registration is mandatory. Please register before **26 September** [here](#).

**Date:** 23 October | From 19.45 to 23.00  
**Venue:** ISEG, Pátio das Francesinhas

🔗 **Further information** [here](#)

### Application period open for Ignite Mentoring 2025/26



**Alumni Mentoring 25/26**  
Ignite Programme

ISEG Alumni Económicas – ISEG Alumni Association will continue its Mentoring Programme, an initiative for supporting final-year students and recent graduates in their transition to the job market.

The programme offers each participant the opportunity to be accompanied by a **mentor – an ISEG alumnus who graduated more than five years ago** – who will share their professional experience and provide close and personalised support.

The deadline for applications for mentees is **30 September**, using [this form](#).

🔗 **Further information** [here](#)

## Universidade de Lisboa

### School of Nursing joins ULisboa



We welcome a School with a remarkable history in nursing education and strong links to clinical practice and health research.

With this integration, **ULisboa** underlines its commitment to excellence in higher education, scientific research and community service. The field of health, particularly nursing education, will gain new momentum as it becomes part of the country's largest university.

The **Lisbon School of Nursing (ESEL)** brings with it decades of experience in nursing education, strong links to clinical practice and a solid reputation in applied research in health and human care. Its entry into ULisboa represents not only a historic step for the School, but also for the entire national academic and scientific community.

ULisboa now comprises **19 Schools** whose educational offerings are distinguished by their quality and breadth in various areas of knowledge.

🔗 **Further information** [here](#)

OPEN MINDS. GRAB THE FUTURE!



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